

Technical Evaluation Report
For
HIRING OF TAX CONSULTANCY/ADVISORY AND COMPLIANCE SERVICES
FOR
RAVI URBAN DEVELOPMENT AUTHORITY
Oct 22, 2025



RAVI URBAN DEVELOPMENT AUTHORITY (RUDA)
GOVERNMENT OF PUNJAB

Evaluation of Technical Proposals:

1. Background

Ravi Urban Development Authority has been constituted as a long term residential commercial and environmental project aimed at the development of the world's longest riverfront (46Km) on the river Ravi in the city of Lahore. RUDA aims at the fundamental tasks to curtail environmental historical cultural elements of Lahore that have long been neglected. In addition to the provision of ideal, affordable living units to the people of Lahore, the project is targeted at the elimination of pollution through solid and wastewater treatment, prevention of floods through barrages and retaining walls, replenishing of River Ravi, boosting of investments from overseas investors and generation of revenue through the tourism and hospitality industry. Ravi city will contribute significantly to uplift the face of Pakistan.

Ravi Urban Development Authority, (RUDA), (hereinafter referred to as "the Procuring agency") invited tender documents (hereinafter referred to as "the Tenders") for HIRING OF TAX CONSULTANCY/ADVISORY AND COMPLIANCE SERVICES (hereinafter referred to as "the Services").

2. Major Tasks within the Scope of Services:

The proposals received from the prospective bidders will be evaluated against the evaluation criteria as specified in the tender document and the contract will be awarded to the bidder with highest score as calculated according to the Quality and Cost Based Selection method as specified in sec 60(3) of The Ravi Urban Development Authority (RUDA) Procurement Regulations 2022 (Amended).

Table 1: Name of Companies who submitted Technical and Financial Proposals

Sr. No	Name of Company	Date of Submission
1	KPMG Taseer Hadi & Co.	Oct 22, 2025
2	RSM Avais Hyder Liaquat Nauman	

3. Technical Proposal Opening Meeting

The Evaluation Committee met at 11:30 AM on Oct 22, 2025, for opening of technical bid submitted by the firm. The submitted bids were opened in presence of bidders representatives and committee members. Only technical bids were opened while financial bids were kept sealed in a sealed envelope.

The details of the Evaluation Committee Members are mentioned in Table 2.

The details of the Company Representatives are mentioned in Table 3.

Table 2: Names of Evaluation Committee Members

Sr. No	Names	Designation
1	Khalid Ahmad (Convenor)	Executive Director Finance
2	Naveed Haider Zaidi	Director Finance
3	Haroon Rauf	Director Procurement
4	Shoaib Hashmi	DD-Operations
5	Usman Habib (Secretary)	DD-Finance

Table 3: The details of Company representatives.

Sr. No	Company's Name	Company Representative	Contact Details
1	KPMG Taseer Hadi	Junaid Javed	0331-4714301
2	RSM Avas Hyder Liaquat Nauman	Zain Athar	0305-6133183

4. Evaluation Procedures

The evaluation procedure was conducted by the committee members. After detailed scrutiny and detailed discussion keeping in view the RUDA Procurement Regulations 2022 (amended), and pre-defined evaluation criteria in the documents, the technical bids were reviewed and evaluated as per evaluation criteria accordingly. The status of knockout criteria is mentioned in table 4 respectively.

Table 4: Status of Bidders in knockout criteria as per Table 1:**A. MANDATORY CRITERIA**

Sr. No	Criteria	RSM Avas Hyder Liaquat Nauman	KPMG Taseer Hadi & Co.
1	Registration with a Professional Accountancy Body.	✓	✓
2	Firm must be in the Category 'A' of the latest list of State Bank of Pakistan's Panel of Auditors	✓	✓
3	Engagement partners or Senior member of deputed team must have FCA or FCMA and Lahore Tax Bar's membership certificate.	✓	✓
4	Valid NTN & PNTN number/certificate.	✓	✓
5	Average Annual Revenue for the last 3 Financial years at least 300 million or above.	✓	✓
6	Partnership or Company registration certificate.	✓	✓
7	Declaration on stamp paper that the firm has never been blacklisted by any Government department/authority/agency/company.	✓	✓

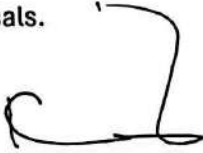
8	Affidavit from the firm to the effect, that all the documents, statements and information provided with the proposal are complete, true and correct in all aspects.	✓	✓
Overall Comments by Evaluation Committee		Qualified	Qualified

B. Technical Scoring Criteria contains the following:

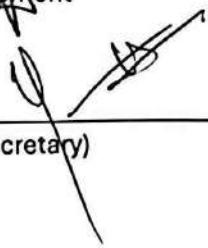
A.	Experience of Provincial Development Authorities	Total marks	No. of organizations	Marks	RSM Avals Hyder Liaquat Nauman	KPMG Taseer Hadi & Co.
	Having working experience of Tax related services with Provincial Development Authority	15	5 Marks for each organization and maximum 15 points	15	5	5
	Having working experience with Development Authority of Punjab	10	1 Development authority of Punjab with at least 2 years of service	10	0	10
B.	Govt. / Semi Govt. Experience	Total marks	No. of organizations	Marks	RSM Avals Hyder Liaquat Nauman	KPMG Taseer Hadi & Co.
	Experience of providing tax advisory/consultancy services to Govt. / Semi Govt. organizations	20	2 Marks for each organization and maximum 20 points	20	16	20
C.	Infrastructure / construction / real estate / engineering sector experience	Total marks	No. of organizations	Marks	RSM Avals Hyder Liaquat Nauman	KPMG Taseer Hadi & Co.
	Experience of providing tax advisory / consultancy services to infrastructure / construction / real estate / engineering related organizations	10	2 Mark for each organization and maximum 10 points	10	6	10
D.	Qualification Profile of Tax Department Staff	Total marks	Qualification	Marks	RSM Avals Hyder Liaquat Nauman	KPMG Taseer Hadi & Co.
	Tax department Staff having professional qualification	20	FCA/FCCA/FCMA	2 Marks for each and Maximum 10	10	8
			ACA/ACCA/ACMA	1 Marks for each and Maximum 10	10	10
E.	Tax department Staff with Lahore Tax Bar's membership	Total marks	No. of Staff	Marks	RSM Avals Hyder Liaquat Nauman	KPMG Taseer Hadi & Co.
	Tax department Staff having Lahore Tax Bar's membership	10	2 Marks for each staff member and maximum 10 points	10	2	10
F.	Experience Profile of Engagement Partner	Total marks	Total Marks	Marks	RSM Avals Hyder Liaquat Nauman	KPMG Taseer Hadi & Co.
	Having at least 15 years of Tax consultancy experience including minimum engagement with 2 government organizations	10	10	10	0	0
G.	Financial strength of the Firm	Total marks	No. of organizations	Marks	RSM Avals Hyder Liaquat Nauman	KPMG Taseer Hadi & Co.
	Average Annual Revenue for the last 3 financial years	5	300m-400m	2	2	
			401m-500m	3		
			501m & above	5		5
GRAND TOTAL					49	78
MINIMUM PASSING MARKS					70	70
				STATUS	NOT QUALIFIED	QUALIFIED

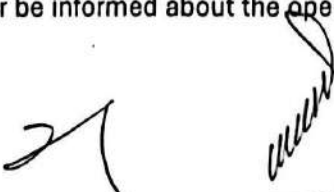
5. Recommendations by the Committee:

- The Technical Committee has evaluated the technical proposals submitted by the prospective bidders (Table 4) and agreed that all only **M/S KPMG Taseer Hadi & Co. has achieved more than passing marks of 70 in the scoring criteria**
- It is recommended that the qualified bidder be informed about the opening of the financial proposals.


Executive Director Finance (Convenor)


Director Procurement


DD Finance (Secretary)


Director Finance


DD Operations

Financial Evaluation Report
For
HIRING OF TAX CONSULTANCY/ADVISORY AND COMPLIANCE
SERVICES
FOR
RAVI URBAN DEVELOPMENT AUTHORITY
29 Oct 2025



RAVI URBAN DEVELOPMENT AUTHORITY (RUDA)
GOVERNMENT OF PUNJAB

Method of Procurement:	Single Stage Two Envelope
Opening of Technical Proposals:	22 Oct 2025
Criteria of Bid Evaluation:	QCBS
Opening of Financial Proposal:	29 Oct 2025

1. Opening and Evaluation of Financial Proposals:

The rates quoted by the prospective bidders are as follows. The quoted rates are inclusive of all applicable Government Taxes.

In continuation of Technical Evaluation conducted on 22nd Oct 25 (Annexure A), Financial Bid was opened of the Bidder who were Technically qualified:

FINANCIAL PROPOSAL		
Sr No	Firm Name	Amount (2 years)
1	KPMG Taseer Hadi & Co.	15,435,000/-

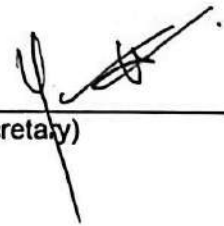
1. During the Financial Proposal Opening Meeting held on 29 Oct 2025, total quoted prices were publicly announced and recorded.
2. The procurement method adopted for the current bid was Quality and Cost Based Selection as per Section 60(3) of RUDA Procurement Regulations 2022 (amended). However, as only 1 bidder met the minimum evaluation criteria in the Technical Evaluation i.e. M/S KPMG Taseer Hadi & Co. only its Financial Proposal was opened.
3. The committee is of the view that since the received bid is in accordance with the RUDA Procurement Regulations 2022 (amended), and the contract may be awarded to the successful bidder.
4. If approved by the Competent Authority, As per Regulation 40 of the RUDA Procurement Regulations 2022 (amended), the evaluation report will be available for public review on the Authority's website for ten days.


ED Finance (Convener)


Dir-Finance (Member)


Dir-Procurement (Member)


DD-Operations (Member)


DD Finance (Secretary)